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#### WELCOME! WE'LL START AT 1300











Knowledge Sharing Contin



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**Bridging the Gap: Tools for Communication & Conflict Resolution** 



### Your attention please!

#### Some housekeeping items:

- Stay fully engaged for the whole session.
- Close email and other applications entirely. Silence your phone and notifications.
- Mute yourself when you're not talking.
- Leave your video on.
- Move into Gallery View if you're not already so you can see others.
- Please remember that we are on open channels so only <u>unclassified conversation</u>.





- 1. Our challenges around communication and resolving conflict
- 2. Defining and preparing for great communication
- 3. Making and responding to requests
- 4. Giving and receiving feedback
- 5. Resolving conflict: Getting to Yes
- 6. Thought, questions, recap





### **Communication Challenges**

#### Small group conversation:

What is the most pressing challenge you're facing right now with regard to communication and/or resolving conflict, either at work or elsewhere in your life?

Conversation in breakout rooms. Please choose a reporter and make note of your room number. We'll be sharing when we return.





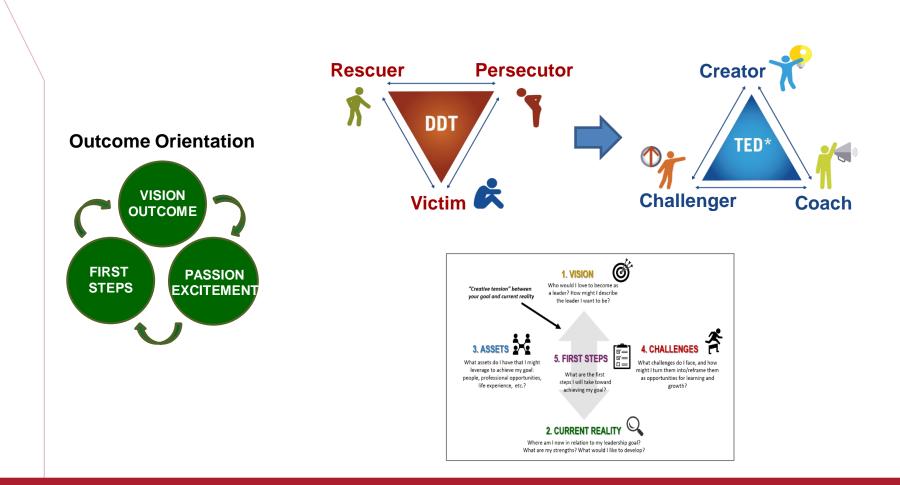
#### **Great Communication**

- How would you describe great communication? What's going on when it works?
- What gets in the way of great communication? What's going on when it doesn't work?





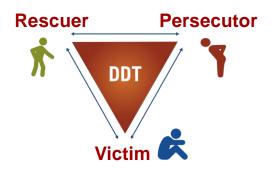
#### Prepare to Communicate



# From Drama to Empowered Communication

What drama role is represented in each item below, and how might we shift from Drama to the Empowerment Dynamic (TED\*)?

- 1. It's not my fault the report is late. Jim didn't get his data to me on time.
- 2. How could you even think that? What a stupid idea!
- 3. Forget it, you do it; I'm hopeless with numbers!
- I know Anika's been late a lot. It's OK, though, I've been covering for her just like I do for the rest of the team.





### Make a Clear Request

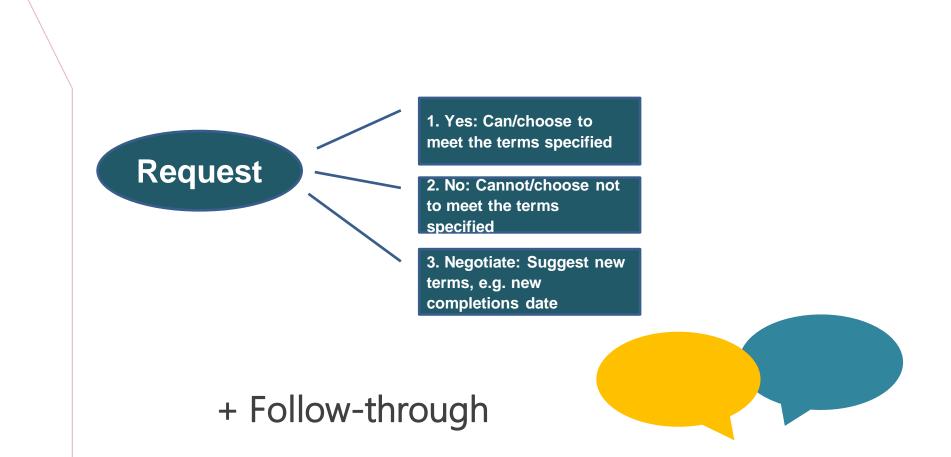
#### **Questions for clarity:**

- 1. What is the objective? What are we trying to achieve?
- 2. What does "done satisfactorily" looks like?
- 3. What are the milestones and measures of success?
- 4. What is the required time for completion?
- 5. What resources (people, dollars, materials) are available (if applicable)?
- 6. What communication is required/requested during the process?





#### Respond to a Request





### Give and Receive Feedback

FEEDBACK

#### Some challenges

- Fear/Anxiety
- Lack of trust/suspicious of intentions
- Want to feel part of team
- Am I the only one receiving this?
- What does everyone else think?
- Less and less practice with face-to-face interaction
- Poor delivery/reception
- Awkward/no process
- Sudden/Unexpected
- Unclear
- Bad reaction
- Competition for recognition/promotion
- Poor timing or not taking enough time





#### **Give Feedback**

- Choose the Outcome Orientation
- Ask for permission
- Be specific/give examples
- Use "I" statements
- Ask for summary (if necessary)
- Ask, how might I support you?





### **Receive Feedback**

- Choose the Outcome Orientation
- Listen for understanding
- Ask clarifying questions
- Notice your inner response
- Provide a summary of what you heard
- If error/correction, acknowledge and be proactive
- If compliment, take it in, "Thank you"





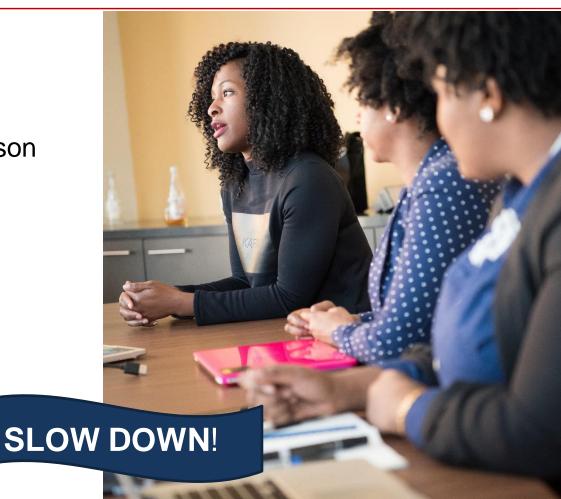
## Listening Well

Listen to:

- Understand
- Enable the other person to be heard
- To learn`

"Listen" for:

- Words
- Body language
- Meaning





### **Resolve Conflict**

How might we prevent conflict from happening? Negotiation: Steps in "Getting to Yes"

- 1. **People:** Separate the people from the problem
- 2. Emotions: Acknowledge emotions, then set them aside
- **3. Interests:** Focus on interests, not positions
- 4. Criteria: Use objective criteria
- 5. Options: Invent multiple options for mutual gain
- 6. Have a BATNA





#### **Be Curious**





Recap



- Communication is complex and it's a two-way street
- 2. Communicate from the Empowerment Dynamic (TED\*)
- 3. Make and respond to requests with clarity and accountability
- 4. Get good at giving and receiving feedback
- 5. Communicate to prevent conflict
- 6. Practice "Getting to Yes"
- 7. Be curious to learn and grow as a communicator



#### Reflection

- How has your thinking changed today?
- How will your behavior change after today?
- What would you like to share with someone you know and how will it help them and/or you?



#### Bridging The Gap Tools for Effective Communication & Conflict WS March 18, 2021

Please complete the survey using one of the two methods below:



Hold your cell phone camera up to the QR code and follow the link...





Copy/paste the link...

https://survey.dau.edu/opinio/s?s=13399